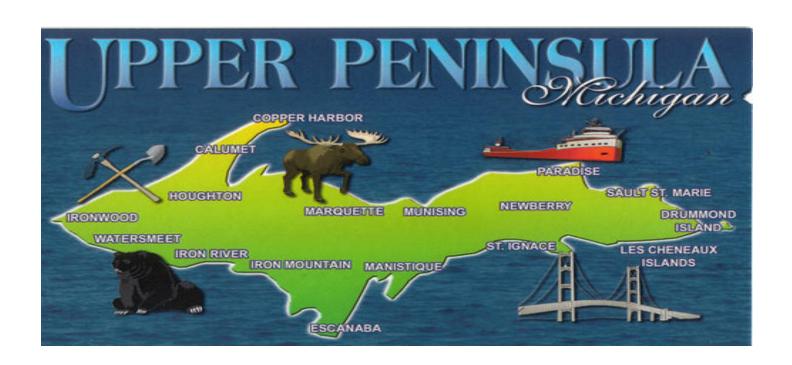




Department of Health & Human Service's Journey to Public Health Accreditation

The Keweenaw Bay Indian Community is located on the Southern Shore of Lake Superior in the beautiful Upper Peninsula of Michigan. The reservation boundaries fall within the villages of Baraga & L'Anse, with a small amount of trust land in Marquette



## The Donald A. LaPointe Health & Education Center

Medical Clinic
Dental Clinic
Pharmacy Services
Behavioral Health Counseling
Community Health
WIC/MIHP

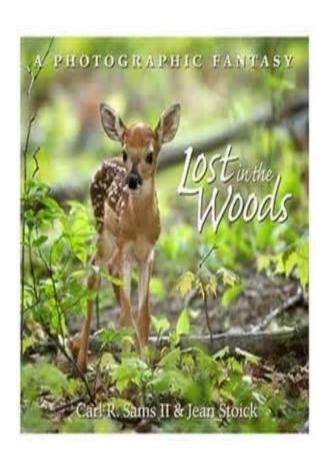




- ➤ Provide services to
- 2,200 patients
- ➤ Baraga, Houghton & Ontonagon Counties
- ▶45 staff

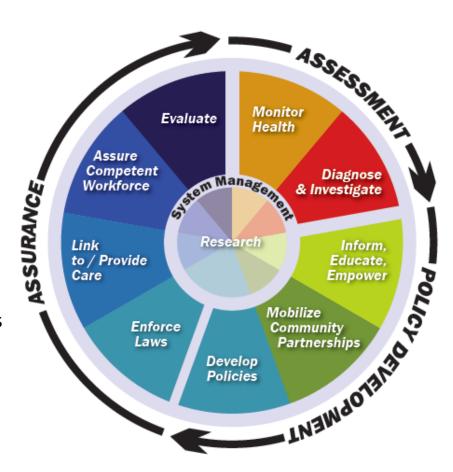
### **2009 PHAB Beta Test Site**

- √ Hired an Accreditation
- Coordinator
- ✓ Created an
- **Accreditation Team**
- ✓ Completed Self Study
- ✓ PHAB Domains
- ✓ Completed a QI Project



### The 10 Essential Public Services

- 1. Monitor Health
- 2. Diagnoses & Investigate
- 3. Inform, Educate, Empower
- 4. Mobilize Community Partnerships
- 5. Develop Policies & Plans
- 6. Enforce Laws & Regulation
- 7. Link People to Needed Personal Health Services
- 8. Assure Competent Workforce
- 9. Evaluate Effectiveness
- 10. Research for New Insights



### PHAB DOMAINS & STANDARDS

ASSESS - Domain 1: Conduct and disseminate assessments focused on population health status & public health issues

INVESTIGATE - Domain 2: Investigate health problems and environmental public health hazards to protect the community

**INFORM & EDUCATE** – Domain 3: Inform and educate about public health issues and functions

**COMMUNITY ENGAGEMENT** – *Domain 4*: Engage with the community to identify and address health problems

**POLICIES & PLANS** – *Domain 5*: Develop public health policies and plans

**PUBLIC HEALTH LAWS** – *Domain 6*: Enforce public health laws

**ACCESS TO CARE** – *Domain 7*: Promote strategies to improve access to health care services

**WORKFORCE** – *Domain 8:* Maintain a competent public health workforce

**QUALITY IMPROVEMENT** – *Domain 9:* Evaluate and continuously improve process, programs, & interventions

**EVIDENCE-BASED PRACTICES** – *Domain 10*: Contribute to and apply the evidence base of public health

ADMINISTRATION & MANAGEMENT- Domain 11: Maintain administrative and manageme

**GOVERNANCE** – *Domain 12*: Maintain capacity to engage the public health governing entity

### 2010 PHAB Storyboard

Keweenaw Bay Indian Community Department of Health & Human Services Donald A. LaPointe Health &

Education Center

39 employees

Clinic in Baraga, MI (Upper Peninsula) Serving a population of over 3,200



Team Members:

Carole LaPointe-Health Administrator
Kathy Mayo-Community Health Director
Becky Tussing-Associate Director
Denise Maki-Patient Registration
Stephanie Pinnow-Accreditation Coordinator

Quality Improvement Story Board

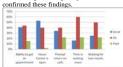


#### Plan

Identify an Opportunity and Plan for Improvement

#### 1. Getting Started

After completing a self assessment tool the Quality Improvement (QI) Team decided we needed to collect information on patient access to care and patient satisfaction. Results from a patient survey told us that patients were not satisfied with both the ability to get in to be seen (access to care) and the wait time in the waiting area; we also collected qualitative data by interviewing some regular patients that



#### 2. Assemble the Team

The QI Team consisted of the leadership team of the health department along with patient registration staff and the project coordinator. Goals, progress and obstacles for the project were discussed at regularly scheduled meetings.

#### AIM Statement

By implementing a new scheduling model, Advanced Access, we will increase patient satisfaction with our services to 75% by November 30, 2010.

#### 3. Examine the Current Approach

The QI Team worked together to construct a fishbone diagram to look at potential reasons for a long wait time.



This exercise led us to examine the current scheduling model (flowchart below) which included: criteria for follow-up appointments, number of daily doublebooked appointments and weekly no call/no show rates.



#### 4. Identify Potential Solutions

- Hire an additional nurse
- Reduce the number of follow-up appointments scheduled
- appointments scheduled
   Change the current scheduling

#### 5. Develop an Improvement Theory

If we change the scheduling system to align with an Advanced Access Model then we will see an increase in patient satisfaction.

#### Do

Test the Theory for Improvement

#### 6. Test the Theory

We implemented the Advanced Access Scheduling Model into the medical clinic. Our hope was that percent of patients satisfied with the ability to get in to be seen would increase as well as the overall satisfaction of services would increase. We developed specific steps to implement the new scheduling system that included working down backlog and developing follow-up riteria to decrease the number of follow-up appointments scheduled

#### Study

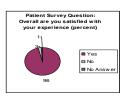
Use Data to Study Results of the Test

#### 7. Study the Results

Using a survey we asked patients if they were able to schedule a same day appointment and if they were satisfied overall with their experience at our clinic. According to the first survey 41% responded that the ability to get in to be seen was "great," after implementation 89% of patients said they were able to get a same

day appointment. To test the improvement theory we asked patients if they were satisfied with their experience at our health department. 96% of patients said they were satisfied. This outcome was higher than we had anticipated in our aim statement, which was 75%.





### Act Standardize the Improvement and Establish Future Plans

#### 8. Standardize the Improvement or Develop New Theory

The medical clinic has adopted this new scheduling system and will continue to monitor patient satisfaction. The flowchart for the scheduling system is shown below:



#### 9. Establish Future Plans

The success of this project will be shared with staff and governing bodies. The Health Center will continue to use QI tools learned by participating in the accreditation process to improve in other areas that will bring us closer to applying for accreditation.



After being a test site we had to consider were we ready to take on this challenge?

### **Preparation Activities**

### **Projects**

- 2006 Comprehensive All Hazards Plan
- 2012 REACH Core
- 2013 Community Health Assessment
- 2013 Performance Management guideline
- 2013 Community Health Improvement Plan
- 2014 Quality Improvement Projects

### **Partnerships**

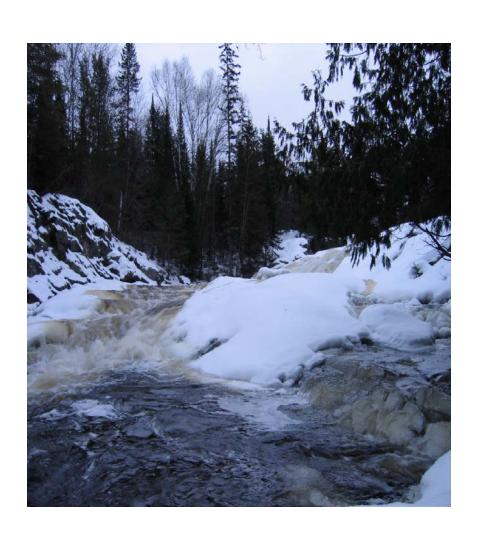
- National Indian Health Board
- Great Lakes Epicenter
- Inter-Tribal Council of Michigan
- Michigan Public Health Institute
- LHD

# **Building Capacity**

"Once we began working on projects that aligned with PHAB standards and developing community partnerships we could see that PHAB Accreditation was possible for the KBIC Department of Health & Human Services"



### **Present Activities**



- Compete CHIP
- Develop Strategic Plan
   Framework
- Begin Self-Assessment
- Implement Quality improvement project

### Develop Strategic Plan Framework



- Develop A Strategic
   Planning Committee (SPC)
- Review Dept Mission, Vision
   & Value Statements
- Collect Public Health
   Systems date & review
- Complete SWOT Analysis
- Identify Strategic Issues
- Present Framework to THB for approval

### Future PHAB Activities

- Develop an implement a QI Plan
- Develop an implement a Performance Management Plan
- Complete Departmental Strategic Plan
- Complete Self- Assessment tool

### **Continued Work**

- Continue to educate & train staff, health board
   & council on Public Health Accreditation
- Align current & future grants with PHAB standards & measures
- Develop our workforce
- Apply for funding opportunities that allow us to work toward PHAB Accreditation

## If we keep moving forward it all comes together like the seasons

